



# MITSUBISHI ESTATE CO., LTD. ANNUAL REPORT 2000



Mitsubishi Estate Group is a comprehensive real estate developer whose consolidated businesses include building leasing, residential development and sales, and architecture, as well as real estate brokerage and hotels. Operations are carried out in Japan as well as in major cities of the United States and the United Kingdom.

Mitsubishi Estate's redevelopment of the Marunouchi district, Japan's premier business center, is a major project that will set the standard for urban design in the 21st century and embody the Company's philosophy refined over the past 100 years of developing multifaceted communities.

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## Financial Highlights (Consolidated)

	Millions of yen		Thousands of U.S. dollars
Years ended March 31	1999	2000	2000
Revenue from operations	¥ 565,259	¥574,396	\$ 5,411,173
Net income	22,327	18,421	173,537
As a percentage of revenue from operations	3.9%	3.2%	
As a percentage of shareholders' equity	4.9%	4.1%	
Total assets	2,275,902	2,285,771	21,533,405
Total shareholders' equity	451,703	440,731	4,151,964
Common stock	86,534	86,534	815,205
		Yen	U.S. dollars
Per share amounts:			
Net income	¥17.19	¥14.18	\$0.13
Cash dividends applicable to the year	8.00	8.00	0.08

Note: Yen amounts shown are translated into U.S. dollars, solely for convenience, at the prevailing exchange rate on March 31, 2000, of ¥106.15 to US\$1.00.

