

March 4, 2026

To whom it may concern:

Company name: Mitsubishi Estate Co., Ltd.
Representative: Atsushi Nakajima,
President and Chief Executive Officer
Securities code: 8802
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Notice Concerning Change in Subsidiary

Mitsubishi Estate Co., Ltd. (hereafter the “Company”) hereby announces that Hashimoto Development TMK, a subsidiary established for the purpose of the acquisition, management and disposition of specific assets is expected to become a specified subsidiary of the Company as described below.

1. Reason for the Change

The Company has decided today to make a preferred equity investment in Hashimoto Development TMK on March 27, 2026. With this investment, the subsidiary is expected to become a specified subsidiary of the Company.

2. Outline of the Subsidiary subject to the Change

(1) Name	Hashimoto Development TMK
(2) Location	1-4-1 Marunouchi, Chiyoda-ku, Tokyo, Japan
(3) Job title and name of representative	Director Hidekazu Nakoji
(4) Date of establishment	February 3, 2026
(5) Description of business	Acquisition of specific assets and management and disposition
(6) Investment amount	JPY 28,400 million (As of March 31, 2026)
(7) Fiscal year end	The last day of February
(8) Shareholding ratios	The Company 100%
(9) Financial condition and operating results for the most recent fiscal years	Not applicable, as the company was established on February 3, 2026.

3. Date of the Change

March 27, 2026

4. Future Outlook

The impact of the subject matter on consolidated financial results for the fiscal year ending March 31, 2026 will be minor.

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