

February 10, 2026

To whom it may concern:

Company name: Mitsubishi Estate Co., Ltd.
 Representative: Atsushi Nakajima,
 President and Chief Executive Officer
 Securities code: 8802
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Notice Concerning Change in Specified Subsidiary

Mitsubishi Estate Co., Ltd. (hereafter the “Company”) hereby announces that the Company has decided to dissolve Nagoya Minato Development TMK, a consolidated subsidiary of the Company established for the purpose of the acquisition, management and disposition of specific assets. As a result, a change in a specified subsidiary is expected to occur as described below.

1. Reason for the Change

The Company has decided today to dissolve Nagoya Minato Development TMK, in which the Company holds a 100% equity interest, established for the purpose of the acquisition, management and disposition of specific assets.

2. Outline of the Specified Subsidiary subject to the Change

(1) Name	Nagoya Minato Development TMK	
(2) Location	1-4-1 Nihonbashi, Chuo-ku, Tokyo, Japan	
(3) Job title and name of representative	Director Takayuki Mishina	
(4) Description of business	Acquisition of specific assets and management and disposition	
(5) Total amount of preferred equity contribution	JPY 42,300 million	
(6) Date of establishment	March 3, 2023	
(7) Relationship between the Company and said company	Capital relationship	The Company holds 100% of the preferred equity interests
	Personnel relationship	Not applicable
	Business relationship	Not applicable

(8) Financial condition and operating results for the last 3 years	Millions of yen (rounded down)		
As of / Fiscal year ended	Feb 29, 2024	Feb 28, 2025	Nov 30, 2025
Net assets	32,041	41,485	52,867
Total assets	32,244	42,400	55,428
Revenue	0	0	49,681
Operating profit (loss)	(257)	(561)	11,380
Ordinary profit (loss)	(257)	(554)	11,384
Net profit (loss)	(258)	(555)	11,381

3. Schedule

February 17, 2026 resolution
March 2, 2026 dissolution
By March 31, 2027 liquidation (planned)

4. Future Outlook

The impact of the subject matter on consolidated financial results for the fiscal year ending March 31, 2026 will be minor.

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