## Summary of Consolidated Financial Statements for FY2022-3Q (the Fiscal Year Ending March 31, 2022)

<under Japanese GAAP>

Company Name: Mitsubishi Estate Co., Ltd. Listed Stock Exchanges: Tokyo

Securities Code: 8802 URL: https://www.mec.co.ip/index\_e.html

Representative: Junichi Yoshida, President & CEO
Motohiro Sato, General Manager of the

Corporate Communications Department

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Filing of Quarterly Report (Planned): February 14, 2022

Supplementary documents on quarterly financial results: Yes (FACT BOOK)

Quarterly investors meeting: Yes (for institutional investors and analysts, in Japanese)

\*Figures are rounded down to the nearest million.

### 1. Consolidated Results for FY2022-3Q (April 1, 2021 - December 31, 2021)

\* Percent figures for operating revenue, operating profit, ordinary profit, and profit attributable to owners of parent express the percentage changes from the corresponding period of the previous fiscal year.

(1) Consolidated Results

		Operating Rev	venue	Operating F	Profit	Ordinary Pr	ofit	Profit Attributo Owners of	
		Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
3Q FY	2022	904,570	16.3	172,340	23.6	150,760	8.1	87,142	(1.8)
3Q FY	2021	777,883	(6.0)	139,477	(6.7)	139,465	3.9	88,782	2.5

Note: Comprehensive Income:

3Q FY2022 \quad \text{\frac{\pmu}{142,525}} \text{ million (44.9%)} \quad 3Q FY2021 \quad \text{\frac{\pmu}{98,347}} \text{ million (22.1%)}

	EPS	Diluted EPS
	Yen	Yen
3Q FY2022	65.28	65.28
3Q FY2021	66.33	66.32

<sup>\*</sup> The "Accounting Standards for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc. has been applied since the beginning of the first quarter of the current consolidated fiscal year. Figures for the third quarter of the fiscal year ending March 31, 2022 are stated after the application of the said accounting standard, etc.

## (2) Consolidated Financial Position

	Total Assets	Net Assets	Total Equity to Total Assets
	Millions of yen	Millions of yen	%
Dec. 31, 2021	6,370,776	2,126,523	29.9
Mar. 31, 2021	6,072,519	2,061,447	30.5

(Reference) Total Equity Dec. 31, 2021 ¥1,907,235 million Mar. 31, 2021 ¥1,851,899 million

## 2. Dividends

(Date of Record)	1Q	2Q	3Q	4Q	Annual
	Yen	Yen	Yen	Yen	Yen
FY2021	_	12.00	_	19.00	31.00
FY2022	_	16.00	_		
FY2022 (Planned)				20.00	36.00

Note: Revisions to dividend forecast of the fiscal year ending March 31, 2021: Yes

<sup>\*</sup> The "Accounting Standards for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc. has been applied since the beginning of the first quarter of the current consolidated fiscal year. Figures for the third quarter of the fiscal year ending March 31, 2022 are stated after the application of the said accounting standard, etc.

### 3. Forecast of Consolidated Financial Results for FY2022 (April 1, 2021 - March 31, 2022)

\* Percent figures for operating revenue, operating profit, ordinary profit, and profit attributable to owners of parent express the percentage changes from the

previous fiscal year

		Operating Rev	venue	Operating F	Profit	Ordinary I	Profit	Profit Attrib to Owners of		EPS
		Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full	Fiscal Year	1,361,000	12.7	280,000	24.8	254,000	20.4	155,000	14.3	116.32

Note: Revisions to forecast of consolidated financial results for FY2021 during this quarter: Yes

The Company resolved to repurchase its own shares at the board of directors meeting held on April 8, 2021. The impact of repurchase of own shares is taken into account in regards to EPS in the forecast of consolidated financial results for FY2022.

The EPS is calculated using the number of shares after the Company issued the restricted shares (150,390 shares) on May 21, 2021.

#### 4. Others

- (1) Changes in Important Subsidiaries during the Period (Changes in Specified Subsidiaries in accordance with Changes in the Scope of Consolidation): No
- (2) Adoption of the Simplified Accounting Method and Special Accounting Practices in the Preparation of Quarterly Consolidated Financial Statements: No
- (3) Changes in Accounting Principles, Procedures, Presentation Methods, etc., Concerning the Preparation of Consolidated Financial Statements (Recorded under "Changes in Significant Matters in the Preparation of Consolidated Financial Statements")
  - 1) Changes of accompanying revisions in accounting standards: Yes
  - 2) Changes of accompanying revisions other than 1. above: No
  - 3) Changes in accounting estimates: No
  - 4) Retrospective restatement: No
- (4) Number of Outstanding Shares (Common Stock)

Number of outstanding shares at the fiscal period-end (including treasury stock)

	Dec. 31, 2021	1,391,478,706 shares	Mar. 31, 2021	1,391,328,316 shares				
Tura	hyphor of shares of treasury stock at the field period and							

Number of shares of treasury stock at the fiscal period-end

Dec. 51, 2021 02,742,433 shares Wal. 51, 2021 32,733,077 shares	Dec. 31, 2021	62,942,433 shares	Mar. 31, 2021	52,733,879 shares
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3) Average number of shares for the period (quarterly consolidated cumulative basis)

Twenage number of shares for the period (quarterly consondated cumulative basis)							
Dec. 31, 2021	1.334.857.968 shares	Dec 31 2020	1.338.587.908 shares				
Dec. 31, 2021	1,551,057,500 3114165	Bee: 31, 2020	1,550,501,500 shares				

### Implementation status of review processes

This Summary of Consolidated Financial Results is not subject to the review processes under the Financial Products and Exchange Law.

### Cautionary Statement with respect to Forecast of Consolidated Financial Results

The forecasts and projected operating results contained in this report are based on information and data available to the Company at the time of disclosure as well as certain assumptions deemed rational. Therefore, actual performance may differ significantly from such forecasts due to various factors.

Details can be found on our website. (https://www.mec.co.jp/e/investor/irlibrary/materials/index.html)

Please refer to FACT BOOK for the details of revisions to the forecast of consolidated financial results announced today.

As of March 31, 2021 As of	of December 31	. 2021
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	,	,
Assets		
Current assets		
Cash and deposits	170,040	243,036
Trade notes and accounts receivable	52,031	_
Trade notes accounts receivable, and	_	43,682
contract assets	_	40,002
Securities	4,626	5,926
Real estate for sale	88,116	54,504
Real estate for sale in process	267,563	302,534
Real estate for development	975	724
Costs on construction contracts in	7,144	6,935
progress	·	· ·
Other inventories	1,034	1,732
Equity investments	496,182	569,290
Other	76,875	94,541
Allowance for doubtful accounts	$\triangle 553$	$\triangle 533$
Total current assets	1,164,037	1,322,377
Non-current assets		
Property, plant and equipment		
Buildings and structures	2,815,474	2,888,028
Accumulated depreciation and	$\triangle 1,636,709$	$\triangle 1,670,979$
impairment		
Buildings and structures, net	1,178,764	1,217,048
Machinery, equipment and vehicles	103,387	99,207
Accumulated depreciation and	riangle 72,927	riangle 67,525
impairment		
Machinery, equipment and	30,460	31,682
vehicles, net		
Land	2,237,934	2,286,800
Land in trust	578,446	591,785
Construction in progress	136,273	132,306
Other	57,221	60,212
Accumulated depreciation and	$\triangle 39{,}207$	$\triangle 41,343$
impairment	·	·
Other, net	18,013	18,869
Total property, plant and	4,179,893	4,278,491
equipment	1,1.0,000	1,2 . 0, 10 1
Intangible assets		
Leasehold interests in land	76,193	85,519
Other	24,901	24,728
Total intangible assets	101,095	110,247
Investments and other assets		
Investment securities	281,996	280,812
Long-term loans receivable	11,661	11,607
Leasehold and guarantee deposits	136,478	142,286
Retirement benefit asset	34,370	35,861
Deferred tax assets	16,536	23,597
Other	146,455	166,069
Allowance for doubtful accounts	<u>△6</u>	$\triangle 577$
Total investments and other assets	627,493	659,659
Total non-current assets	4,908,481	5,048,398
Total assets	6,072,519	6,370,776

As of March 31, 2021 As of December 31, 2021

	As of March 31, 2021	As of December 31, 2021
Liabilities		
Current liabilities		
Trade notes and accounts payable	60,507	38,815
Short-term borrowings	141,785	•
Current portion of long-term borrowings	127,643	106,471
Commercial papers	50,000	64,000
Current portion of bonds payable	65,000	
Income taxes payable	24,457	7,590
Other	193,043	
Total current liabilities	662,437	707,341
Non-current liabilities	002,437	707,541
	745 750	726 100
Bonds payable	745,759	
Long-term borrowings	1,393,858	1,564,389
Leasehold and guarantee deposits received	466,891	457,219
Deferred tax liabilities	243,818	255,979
Deferred tax liabilities for land revaluation	264,082	264,082
Retirement benefit liability	27,123	27,636
Provision for retirement benefits for directors (and other officers)	662	483
Provision for environmental measures	4,537	4,482
Negative goodwill	83,604	85,199
Other	118,294	141,256
Total non-current liabilities	3,348,634	3,536,910
Total liabilities	4,011,071	4,244,252
Net assets	1,011,011	1,211,202
Shareholders' equity		
Share capital	142,279	142,414
Capital surplus	164,367	159,521
Retained earnings	1,058,457	1,097,355
Treasury shares	$\triangle 105,216$	
Total shareholders' equity	1,259,887	1,276,778
Accumulated other comprehensive	1,200,001	1,210,110
income		
Valuation difference on available-for-sale securities	118,088	
Deferred gains or losses on hedges	$\triangle 1,916$	•
Revaluation reserve for land	526,417	526,417
Foreign currency translation adjustment	$\triangle 53{,}740$	$\triangle 14,865$
Remeasurements of defined benefit plans	3,163	2,117
Total accumulated other comprehensive income	592,011	630,456
Share acquisition rights	231	231
Non-controlling interests	209,316	
Total net assets	2,061,447	2,126,523
Total liabilities and net assets	6,072,519	
Total Habilities and het assets	0,072,319	0,370,770

# (2) Quarterly Consolidated Statements of Income and Quarterly Consolidated Statements of Comprehensive Income

(Quarterly Consolidated Statements of Income)

(4.4.4.001.5)		(Millions of yen)
	Nine months ended December 31, 2020	Nine months ended December 31, 2021
Operating revenue	777,883	904,570
Operating costs	573,250	664,140
Operating gross profit	204,632	240,429
Selling, general and administrative expenses	65,154	68,088
Operating profit	139,477	172,340
Non-operating income		
Interest income	669	555
Dividend income	15,702	6,495
Share of profit of entities accounted for using equity method	274	354
Contribution for construction		1,455
Other	7,134	4,055
Total non-operating income	23,782	12,917
Non-operating expenses		
Interest expenses	16,444	15,487
Loss on retirement of non-current assets	4,586	10,063
Other	2,762	8,945
Total non-operating expenses	23,794	34,496
Ordinary profit	139,465	150,760
Extraordinary income	10 550	
Gain on sale of non-current assets Gain on sale of investment securities	13,576	7.750
Gain on sale of investment securities Gain on sale of shares of subsidiaries and	2,034	7,756
associates	_	1,853
Total extraordinary income	15,610	9,609
Extraordinary losses		
Loss related to retirement of non-current assets	_	14,060
Loss on valuation of investment securities	2,283	_
Impairment losses	2,646	_
Loss on liquidation of subsidiaries	13,856	_
Loss on infectious disease	5,698	_
Total extraordinary losses	24,485	14,060
Profit before income taxes	130,591	146,309
Income taxes - current	25,616	39,254
Income taxes - deferred	8,774	5,199
Total income taxes	34,391	44,454
Profit	96,199	101,855
Profit attributable to non-controlling interests	7,417	14,712
Profit attributable to owners of parent	88,782	87,142

	Nine months ended December 31, 2020	Nine months ended December 31, 2021
Profit	96,199	101,855
Other comprehensive income		
Valuation difference on available-for-sale securities	22,427	$\triangle$ 17
Deferred gains or losses on hedges	$\triangle 123$	493
Foreign currency translation adjustment	$\triangle 20,081$	41,392
Remeasurements of defined benefit plans, net of tax	97	$\triangle 1,032$
Share of other comprehensive income of entities accounted for using equity method	$\triangle 173$	$\triangle 165$
Total other comprehensive income	2,147	40,670
Comprehensive income	98,347	142,525
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	91,896	125,588
Comprehensive income attributable to non-controlling interests	6,450	16,936

Nine months ended   December 31, 2020   December 31, 2021   146,309   Depreciation   66,372   67,933   146,309   Depreciation of securities   △2,034   △7,756   Loss (gain) on sale of securities   △2,034   △7,756   Loss (gain) on sale of securities   △2,283   −			(Willions of yell)
Profit before income taxes         130,591         146,309           Depreciation         66,372         67,933           Loss (gain) on sale and retirement of property, plant and equipment         △10,974         16,722           Loss (gain) on sale of securities         △2,034         △7,756           Los (gain) on sale of securities         2,283         −           Los (gain) on sale of shares of subsidiaries and associates         13,856         −           Loss (gain) on sale of shares of subsidiaries and associates         2,646         −           Loss (gain) on sale of shares of subsidiaries and associates         2,646         −           Loss (gain) on liquidation of subsidiaries         13,856         −           Loss (gain) on sale of shares of subsidiaries         13,856         −           Loss (gain) on sale of shares of subsidiaries         13,856         −           Loss (gain) on sale of securities         2,246         −           Loss (gain) on sale of securities         2,266         −           Loss (gain) on sale of securities         2,266         −           Loss (gain) on sale of securities         2,264         −           Loss (gain) on sale of securities         2,264         −           Horities         2,262         2,232			
Profit before income taxes         130,591         146,309           Depreciation         66,372         67,933           Loss (gain) on sale and retirement of property, plant and equipment         △10,974         16,722           Loss (gain) on sale of securities         △2,034         △7,756           Los (gain) on sale of securities         2,283         −           Los (gain) on sale of shares of subsidiaries and associates         13,856         −           Loss (gain) on sale of shares of subsidiaries and associates         2,646         −           Loss (gain) on sale of shares of subsidiaries and associates         2,646         −           Loss (gain) on liquidation of subsidiaries         13,856         −           Loss (gain) on sale of shares of subsidiaries         13,856         −           Loss (gain) on sale of shares of subsidiaries         13,856         −           Loss (gain) on sale of securities         2,246         −           Loss (gain) on sale of securities         2,266         −           Loss (gain) on sale of securities         2,266         −           Loss (gain) on sale of securities         2,264         −           Loss (gain) on sale of securities         2,264         −           Horities         2,262         2,232	Cash flows from operating activities		
Depreciation		130.591	146,309
Loss (gain) on sale and retirement of property, plant and equipment   Loss (gain) on sale of securities   ∆2,034   ∆7,756			
Property, plant and equipment		·	
Loss (gain) on sale of securities         ∆2,034         ∆7,756           Loss (gain) on valuation of securities         2,283         —         ∆1,853           Loss (gain) on sale of shares of subsidiaries and associates         13,856         —         —         ∆1,853           Loss (gain) on liquidation of subsidiaries         13,856         —         —         Bond issuance costs         2,646         —         —           Bond issuance costs         2,7082         1,901         Proceeds from contribution for construction         —         ∆1,455         282           Amortization of goodwill         2,082         1,901         Proceeds from contribution for construction         —         ∆1,455         354           Share of loss (profit) of entities accounted for using equity method         ∆274         ∆354         4354           Increase (loses (profit) of entities accounted for using equity method         ∆2,74         ∆354         4354           Increase (decrease) in retirement benefit liability         ∆1,725         ∆2,372         213           Increase (decrease) in retirement benefit liability         ∆1,725         ∆2,372         211           Interest and dividend income         ∆16,372         ∆7,051         1nterest and dividend income         √16,439         15,487           Decrease (in		$\triangle 10,974$	16,722
Loss (gain) on sale of shares of subsidiaries and associates   13,856   -		$\triangle 2{,}034$	$\triangle 7{,}756$
Subsidiaries and associates	Loss (gain) on valuation of securities	2,283	_
Loss (gain) on liquidation of subsidiaries   Impairment losses   Bond issuance costs   2.646   -Bond issuance costs   2.72   282   Amortization of goodwill   2.082   I.901   Proceeds from contribution for   -	.0	<u>_</u>	∧ 1 <b>85</b> 3
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$			△1,000
Bond issuance costs 272 282 Amortization of goodwill 2,082 1,901 Proceeds from contribution for construction $ \triangle 1,455$ Share of loss (profit) of entities accounted for using equity method Increase (decrease) in provisions 162 213 Increase (decrease) in retirement benefit liability $\triangle 1,725$ $\triangle 2,372$ Interest and dividend income $\triangle 16,372$ $\triangle 7,051$ Interest expenses 16,439 15,487 Decrease (increase) in trade receivables 4,342 $-$ Decrease (increase) in trade receivables and contract assets $-$ 7,068 Decrease (increase) in inventories 23,630 71,409 Decrease (increase) in equity investments Decrease (increase) in equity investments Decrease (increase) in equity investments $\triangle 489$ 2,900 becrease (increase) in leasehold and guarantee deposits Increase (decrease) in accrued consumption taxes Increase (decrease) in leasehold and guarantee deposits received Other, net $\triangle 44,340$ $\triangle 28,074$ Subtotal 15,5523 238,653 Interest and dividends received $\triangle 44,340$ $\triangle 28,074$ Subtotal 15,5523 1,643 $\triangle 15,309$ Increase paid $\triangle 16,443$ $\triangle 15,309$ Increase paid $\triangle 16,443$ $\triangle 15,309$ Income taxes paid $\triangle 57,138$ $\triangle 55,254$ Net cash provided by (used in) operating activities Proceeds from sale and redemption of securities $\triangle 2,292$ 833 securities $\triangle 2,292$ 833 securities $\triangle 2,292$ 833 securities $\triangle 2,292$ $\triangle 2,887$			_
Amortization of goodwill Proceeds from contribution for Construction Construct Construction Construct Construction Construct Construction Construct Const			_
Proceeds constructioncontribution Construction $ \triangle 1,455$ Share of loss (profit) of entities accounted for using equity method $\triangle 274$ $\triangle 354$ Increase (decrease) in provisions $162$ $213$ Increase (decrease) in retirement benefit lability $\triangle 1,725$ $\triangle 2,372$ Interest and dividend income $\triangle 16,372$ $\triangle 7,051$ Interest expenses $16,439$ $15,487$ Decrease (increase) in trade receivables and contract assets $ 7,068$ Decrease (increase) in inventories $23,630$ $71,409$ Decrease (increase) in equity investments $13,574$ $\triangle 15,858$ Decrease (increase) in advance payments to suppliers $\triangle 489$ $2,900$ Decrease (increase) in leasehold and guarantee deposits $\triangle 7,925$ $\triangle 5,793$ Increase (decrease) in trade payables $\triangle 30,300$ $\triangle 17,211$ Increase (decrease) in leasehold and guarantee deposits received $\triangle 9,691$ $5,759$ Increase (decrease) in leasehold and guarantee deposits received $\triangle 44,340$ $\triangle 28,074$ Other, net $\triangle 44,340$ $\triangle 28,074$ Subtotal $155,523$ $238,653$ Interest paid $\triangle 16,443$ $\triangle 15,309$ Income taxes paid $\triangle 57,138$ $\triangle 55,254$ Net cash provided by (used in) operating activities $26,620$ $28,620$ Cash flows from investing activities $20,620$ $20,620$ $20,620$ Payments into time deposits $20,620$ $20,620$ $20,620$ Purchase of securities<			
construction  Share of loss (profit) of entities accounted for using equity method  Increase (decrease) in provisions  Increase (decrease) in retirement benefit liability  Increase (decrease) in retirement benefit liability  Interest and dividend income $\triangle 16,372$ $\triangle 2,372$ Interest and dividend income $\triangle 16,372$ $\triangle 16,339$ Decrease (increase) in trade receivables $\triangle 16,349$ Decrease (increase) in trade receivables  and contract assets  Decrease (increase) in equity liability investments  Decrease (increase) in equity liability investments  Decrease (increase) in advance payments and payments of suppliers  Decrease (increase) in leasehold and guarantee deposits lacerease) in accrued accountment a		2,082	1,901
Construction  Share of loss (profit) of entities accounted for using equity method  Increase (decrease) in provisions  Increase (decrease) in retirement benefit   $\triangle 1,725$   $\triangle 2,372$   Interest and dividend income   $\triangle 16,372$   $\triangle 7,051$   Interest expenses   $16,439$   $15,487$   Decrease (increase) in trade receivables   $4,342$   $-$   Decrease (increase) in trade receivables   $-$		<del>_</del>	$\triangle 1,455$
for using equity method Increase (decrease) in provisions Increase (decrease) in retirement benefit Increase (decrease) in retirement benefit Interest and dividend income Interest expenses Interest expenses Interest expenses Interest expenses Intrade receivables Increase (increase) in trade receivables Interest expenses Intrade receivables Interest expenses Intrade receivables Interest expenses Intrade receivables Interest expenses Intrade receivables Intrade (increase) in equity Intrade receivables Intrade (increase) in advance payments Intrade (increase) in advance payments Intrade (increase) in leasehold and Intrade guarante deposits Intrade (increase) in accrued Intrade (increase) in accrued Intrade (increase) in accrued Intrade (increase) in accrued Intrade (increase) in leasehold and Intrade (increase) in accrued Intrade (increase) in leasehold and Intrade (increase) in leasehold and Intrade (increase) in leasehold and Intrade (increase) in accrued Intrade (increase) in leasehold and Intrade (increase) in accrued in accrue			
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Increase (decrease) in retirement benefit liability $\Delta 1,725$ $\Delta 2,372$ Interest and dividend income $\Delta 16,372$ $\Delta 7,051$ Interest expenses $16,439$ $15,487$ Decrease (increase) in trade receivables $4,342$ $-$ Decrease (increase) in trade receivables and contract assets $ 7,068$ Decrease (increase) in inventories $23,630$ $71,409$ Decrease (increase) in equity investments $13,574$ $\Delta 15,858$ Decrease (increase) in advance payments to suppliers $\Delta 489$ $2,900$ Decrease (increase) in leasehold and guarantee deposits $\Delta 7,925$ $\Delta 5,793$ Increase (decrease) in trade payables $\Delta 30,300$ $\Delta 17,211$ Increase (decrease) in trade payables $\Delta 30,300$ $\Delta 17,211$ Increase (decrease) in leasehold and guarantee deposits received $\Delta 9,691$ $5,759$ Other, net $\Delta 44,340$ $\Delta 28,074$ Subtotal $155,523$ $238,653$ Interest and dividends received $16,107$ $6,759$ Interest paid $\Delta 16,443$ $\Delta 15,309$ Income taxes paid $\Delta 16,443$ $\Delta 15,309$ Net cash provided by (used in) operating activities $98,049$ $174,848$ Cash flows from investing activities $656$ $2$ Payments into time deposits $\Delta 11$ $\Delta 407$ Proceeds from sale and redemption of securities $\Delta 2,620$ $\Delta 887$ Purchase of securities $\Delta 2,620$ $\Delta 887$ Proceeds from sale of property, plant and $\Delta 9,788$		169	919
liability			
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$		$\triangle 1,725$	$\triangle 2,372$
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Decrease (increase) in trade receivables and contract assets $-$ 7,068 and contract assets $-$ 23,630 71,409 Decrease (increase) in inventories 23,630 71,409 Decrease (increase) in equity investments $-$ 2,900 Decrease (increase) in advance payments to suppliers $-$ 2,900 Decrease (increase) in leasehold and guarantee deposits $-$ 2,900 Decrease (decrease) in trade payables $-$ 30,300 $-$ 2,793 Increase (decrease) in trade payables $-$ 30,300 $-$ 3,795 Increase (decrease) in accrued consumption taxes Increase (decrease) in leasehold and guarantee deposits received $-$ 3,397 $-$ 49,554 Other, net $-$ 3,44,340 $-$ 4,340 $-$ 4,340 Other, net $-$ 3,44,340 $-$ 4,340 $-$ 4,340 $-$ 5,575 Interest and dividends received $-$ 16,107 $-$ 6,759 Interest paid $-$ 16,107 $-$ 6,759 Interest paid $-$ 16,104 $-$ 17,38 $-$ 5,554 Net cash provided by (used in) operating activities $-$ 174,848 Cash flows from investing activities $-$ 174,848 Cash flows from investing activities $-$ 174,848 Proceeds from sale and redemption of securities $-$ 2,292 $-$ 833 Purchase of securities $-$ 2,292 $-$ 837 Proceeds from sale of property, plant and $-$ 29,788 $-$ 7			
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$			
Decrease (increase) in inventories 23,630 71,409  Decrease (increase) in equity investments  Decrease (increase) in advance payments to suppliers  Decrease (increase) in leasehold and guarantee deposits  Increase (decrease) in accrued consumption taxes  Increase (decrease) in leasehold and guarantee deposits $\Delta 30,300$ $\Delta 17,211$ Increase (decrease) in accrued consumption taxes  Increase (decrease) in leasehold and guarantee deposits received $\Delta 9,691$ $5,759$ Increase (decrease) in leasehold and guarantee deposits received $\Delta 9,691$ $\Delta 9,554$ Other, net $\Delta 44,340$ $\Delta 28,074$ Subtotal $\Delta 155,523$ $\Delta 238,653$ Interest and dividends received $\Delta 16,107$ $\Delta 16,443$ $\Delta 15,309$ Income taxes paid $\Delta 16,443$ $\Delta 15,309$ Income taxes paid $\Delta 57,138$ $\Delta 55,254$ Net cash provided by (used in) operating activities  Proceeds from investing activities  Proceeds from withdrawal of time deposits $\Delta 11$ $\Delta 407$ Proceeds from sale and redemption of securities  Purchase of securities $\Delta 2,620$ $\Delta 887$ Proceeds from sale of property, plant and		,	7,000
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	and contract assets	<del>-</del>	7,068
investments  Decrease (increase) in advance payments to suppliers  Decrease (increase) in leasehold and guarantee deposits  Increase (decrease) in trade payables  Increase (decrease) in accrued consumption taxes  Increase (decrease) in leasehold and guarantee deposits received  Other, net  Subtotal  Interest and dividends received  Increase paid  Net cash provided by (used in) operating activities  Proceeds from withdrawal of time deposits  Payments into time deposits  Purchase of securities  Proceeds from sale and redemption of securities  Proceeds from sale of property, plant and	Decrease (increase) in inventories	23,630	71,409
Investments Decrease (increase) in advance payments to suppliers  Decrease (increase) in leasehold and guarantee deposits Increase (decrease) in trade payables Increase (decrease) in accrued consumption taxes Increase (decrease) in leasehold and guarantee deposits received  Other, net  Other, net  Subtotal  Interest and dividends received  Increase and dividends received  Increase and dividends received  Interest paid  Increase and dividends received  Other, net  Subtotal  Interest and dividends received  Interest paid  Income taxes paid  Net cash provided by (used in) operating activities  Proceeds from withdrawal of time deposits  Payments into time deposits  Payments into time deposits  Purchase of securities  Purchase of securities  A 2,620  A 887  Proceeds from sale of property, plant and	Decrease (increase) in equity	13 574	∧ 15 858
to suppliers  Decrease (increase) in leasehold and guarantee deposits  Increase (decrease) in trade payables  Increase (decrease) in accrued consumption taxes  Increase (decrease) in leasehold and guarantee deposits received  Other, net  Other, net  Subtotal  Interest and dividends received  Income taxes paid  Net cash provided by (used in) operating activities  Proceeds from withdrawal of time deposits  Purchase of securities  Proceeds from sale and redemption of securities  Proceeds from sale of property, plant and		10,074	△19,090
Decrease (increase) in leasehold and guarantee deposits		$\wedge 489$	2 900
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$		_ 100	2,000
Increase (decrease) in trade payables $\triangle 30,300$ $\triangle 17,211$ Increase (decrease) in accrued consumption taxes Increase (decrease) in leasehold and guarantee deposits received  Other, net $\triangle 44,340$ $\triangle 28,074$ Subtotal $155,523$ $238,653$ Interest and dividends received $16,107$ $6,759$ Interest paid $\triangle 16,443$ $\triangle 15,309$ Income taxes paid $\triangle 57,138$ $\triangle 55,254$ Net cash provided by (used in) operating activities  Proceeds from withdrawal of time deposits Payments into time deposits $\triangle 11$ $\triangle 407$ Proceeds from sale and redemption of securities  Purchase of securities $\triangle 2,620$ $\triangle 887$ Proceeds from sale of property, plant and		riangle 7,925	$\triangle 5{,}793$
Increase (decrease) in accrued consumption taxes $\Delta 9,691$ $5,759$ Increase (decrease) in leasehold and guarantee deposits received $3,397$ $\Delta 9,554$ Other, net $\Delta 44,340$ $\Delta 28,074$ Subtotal $155,523$ $238,653$ Interest and dividends received $16,107$ $6,759$ Interest paid $\Delta 16,443$ $\Delta 15,309$ Income taxes paid $\Delta 57,138$ $\Delta 55,254$ Net cash provided by (used in) operating activities $98,049$ $174,848$ Cash flows from investing activitiesProceeds from withdrawal of time deposits $656$ $2$ Payments into time deposits $\Delta 11$ $\Delta 407$ Proceeds from sale and redemption of securities $2,292$ $833$ Purchase of securities $\Delta 2,620$ $\Delta 887$ Proceeds from sale of property, plant and $29,788$ $7$			
consumption taxes  Increase (decrease) in leasehold and guarantee deposits received  Other, net $\triangle 44,340$ $\triangle 28,074$ Subtotal $155,523$ $238,653$ Interest and dividends received $16,107$ $6,759$ Interest paid $\triangle 16,443$ $\triangle 15,309$ Income taxes paid $\triangle 57,138$ $\triangle 55,254$ Net cash provided by (used in) operating activities  Cash flows from investing activities  Proceeds from withdrawal of time deposits  Payments into time deposits $\triangle 11$ $\triangle 407$ Proceeds from sale and redemption of securities  Purchase of securities $\triangle 2,292$ 833  Proceeds from sale of property, plant and $29,788$			$\triangle 17,211$
Increase (decrease) in leasehold and guarantee deposits received $3,397$ $\triangle 9,554$ Other, net $\triangle 44,340$ $\triangle 28,074$ Subtotal $155,523$ $238,653$ Interest and dividends received $16,107$ $6,759$ Interest paid $\triangle 16,443$ $\triangle 15,309$ Income taxes paid $\triangle 57,138$ $\triangle 55,254$ Net cash provided by (used in) operating activities $98,049$ $174,848$ Cash flows from investing activities $656$ $2$ Payments into time deposits $\triangle 11$ $\triangle 407$ Proceeds from sale and redemption of securities $2,292$ $833$ Purchase of securities $\triangle 2,620$ $\triangle 887$ Proceeds from sale of property, plant and $29,788$ $7$		$\triangle 9,691$	5,759
guarantee deposits received  Other, net  Other, net  Other, net  Subtotal  Interest and dividends received  Interest paid  Interest paid  Income taxes paid  Net cash provided by (used in) operating activities  Proceeds from withdrawal of time deposits  Payments into time deposits  Proceeds from sale and redemption of securities  Purchase of securities  Proceeds from sale of property, plant and			
Other, net $\triangle 44,340$ $\triangle 28,074$ Subtotal $155,523$ $238,653$ Interest and dividends received $16,107$ $6,759$ Interest paid $\triangle 16,443$ $\triangle 15,309$ Income taxes paid $\triangle 57,138$ $\triangle 55,254$ Net cash provided by (used in) operating activities $98,049$ $174,848$ Cash flows from investing activitiesProceeds from withdrawal of time deposits $656$ $2$ Payments into time deposits $\triangle 11$ $\triangle 407$ Proceeds from sale and redemption of securities $2,292$ $833$ Purchase of securities $\triangle 2,620$ $\triangle 887$ Proceeds from sale of property, plant and $29,788$ $7$		3,397	$\triangle 9,554$
Subtotal $155,523$ $238,653$ Interest and dividends received $16,107$ $6,759$ Interest paid $\triangle 16,443$ $\triangle 15,309$ Income taxes paid $\triangle 57,138$ $\triangle 55,254$ Net cash provided by (used in) operating activities $98,049$ $174,848$ Cash flows from investing activitiesProceeds from withdrawal of time deposits $656$ $2$ Payments into time deposits $\triangle 11$ $\triangle 407$ Proceeds from sale and redemption of securities $2,292$ $833$ Purchase of securities $\triangle 2,620$ $\triangle 887$ Proceeds from sale of property, plant and $29,788$ $7$		$\triangle 44.340$	$\triangle 28.074$
Interest and dividends received $16,107$ $6,759$ Interest paid $\triangle 16,443$ $\triangle 15,309$ Income taxes paid $\triangle 57,138$ $\triangle 55,254$ Net cash provided by (used in) operating activities $98,049$ $174,848$ Cash flows from investing activitiesProceeds from withdrawal of time deposits $656$ $2$ Payments into time deposits $\triangle 11$ $\triangle 407$ Proceeds from sale and redemption of securities $2,292$ $833$ Purchase of securities $\triangle 2,620$ $\triangle 887$ Proceeds from sale of property, plant and $29,788$ $7$			
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Income taxes paid $\triangle 57,138$ $\triangle 55,254$ Net cash provided by (used in) operating activities $98,049$ $174,848$ Cash flows from investing activities $866$ $266$ Proceeds from withdrawal of time deposits $866$ $866$ Payments into time deposits $866$ $866$ Proceeds from sale and redemption of securities $866$ $866$ Purchase of securities $866$ $866$ Proceeds from sale of property, plant and $866$ $866$			
Net cash provided by (used in) operating activities $98,049$ $174,848$ Cash flows from investing activities $656$ $2$ Proceeds from withdrawal of time deposits $656$ $2$ Payments into time deposits $656$ $2$ Proceeds from sale and redemption of securities $2$ $2$ Purchase of securities $2$ $2$ Proceeds from sale of property, plant and $2$			
activitiesCash flows from investing activitiesProceeds from withdrawal of time deposits $656$ $2$ Payments into time deposits $\triangle 11$ $\triangle 407$ Proceeds from sale and redemption of securities $2$ $2$ Purchase of securities $2$ $2$ Proceeds from sale of property, plant and $2$		00.040	174.040
Proceeds from withdrawal of time deposits6562Payments into time deposits $\triangle 11$ $\triangle 407$ Proceeds from sale and redemption of securities $2,292$ 833Purchase of securities $\triangle 2,620$ $\triangle 887$ Proceeds from sale of property, plant and $29.788$ $7$		98,049	174,848
deposits6562Payments into time deposits $\triangle 11$ $\triangle 407$ Proceeds from sale and redemption of securities $2,292$ 833Purchase of securities $\triangle 2,620$ $\triangle 887$ Proceeds from sale of property, plant and $29.788$ $7$	Cash flows from investing activities		
Payments into time deposits $\triangle 11$ $\triangle 407$ Proceeds from sale and redemption of securities $2,292$ 833 Purchase of securities $\triangle 2,620$ $\triangle 887$ Proceeds from sale of property, plant and $29.788$		ese	9
Proceeds from sale and redemption of securities $2,292$ 833  Purchase of securities $\triangle 2,620$ $\triangle 887$ Proceeds from sale of property, plant and $29.788$ 7	_		
securities $2,292$ 833  Purchase of securities $\triangle 2,620$ $\triangle 887$ Proceeds from sale of property, plant and $29.788$ 7		$\triangle 11$	riangle407
Purchase of securities $\triangle 2,620$ $\triangle 887$ Proceeds from sale of property, plant and $29.788$		2.292	833
Proceeds from sale of property, plant and			
79 /88		$\triangle 2,620$	$\triangle 887$
	Proceeds from sale of property, plant and equipment	29,788	7

Purchase of property, plant and equipment	$\triangle 227{,}341$	$\triangle 217,\!310$
Proceeds from sale and redemption of investment securities	12,813	8,398
Purchase of investment securities	$\triangle 15{,}731$	$\triangle 6,\!802$
Purchase of leasehold interests in land	$\triangle 3,942$	$\triangle 523$
Proceeds from collection of short-term loans receivable	4,502	50
Short-term loan advances	riangle 250	$\triangle 3,960$
Proceeds from collection of long-term loans receivable	44	285
Long-term loan advances	riangle 587	$\triangle 66$
Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation	_	1,883
Proceeds from contribution received for construction	_	1,455
Other, net	$\triangle 7{,}182$	$\triangle 6,368$
Net cash provided by (used in) investing activities	$\triangle 207,\!570$	△223,410

(Millions of yen)

	Nine months ended December 31, 2020	Nine months ended December 31, 2021
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	41,015	23,973
Net increase (decrease) in commercial papers	150,000	14,000
Repayments of finance lease obligations	$\triangle 249$	riangle 228
Proceeds from long-term borrowings	206,334	222,190
Repayments of long-term borrowings	$\triangle 105,\!838$	$\triangle 87,699$
Proceeds from issuance of bonds	64,727	69,717
Redemption of bonds	$\triangle 36,550$	$\triangle 45{,}000$
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	riangle 65	$\triangle 7,958$
Net decrease (increase) in treasury shares	$\triangle 18$	$\triangle 19,858$
Dividends paid	$\triangle 39,432$	$\triangle 46,815$
Dividends paid to non-controlling interests	$\triangle 8{,}622$	$\triangle 8,791$
Proceeds from share issuance to non-controlling shareholders	2,237	4,547
Other, net	90	27
Net cash provided by (used in) financing activities	273,629	118,105
Effect of exchange rate change on cash and cash equivalents	△3,168	4,025
Net increase (decrease) in cash and cash equivalents	160,939	73,568
Cash and cash equivalents at beginning of period	213,008	172,307
Cash and cash equivalents at end of period	373,948	245,875