

Revised Version

MITSUBISHI ESTATE

FACT BOOK 2007

Reference TEL:03-3287-5206 FAX:03-3212-3757 http://www.mec.co.jp

/8.4.11.

1. Highlights (Consolidated)

							(Millions of yen)
	2002/3	2003/3	2004/3	2005/3	2006/3	2007/3	2008/3(Estimates)
Revenue from operations	631,564	681,726	679,918	775,381	844,217	947,641	793,000
Operating income	76,920	96,023	103,749	118,233	137,614	166,165	167,500
Income before taxes and special items	48,223	66,978	78,701	93,675	121,236	151,674	156,000
Net income	△ 71,057	36,039	34,989	36,245	55,825	97,662	84,500
Total assets	3,035,794	3,007,927	3,068,842	3,124,514	3,280,209	3,447,272	3,647,000
Shareholders' equity *1	832,497	839,953	897,499	920,930	1,133,623	1,225,644	1,288,000
Interest-bearing debt	1,260,185	1,227,524	1,211,888	1,198,371	1,007,761	1,012,588	1,150,000
Cash flow from operating activities	104,106	134,606	77,708	88,900	169,744	150,710	80,500
Cash flow from investing activities	△ 120,532	△ 72,311	△ 60,645	△92,409	29,883	△ 85,389	△ 235,500
Cash flow from financing activities	△ 35,150	△ 38,901	△ 31,658	∆33,485	△ 132,463	△ 34,093	120,000
EBITDA *2	146,434	157,553	167,444	178,386	200,928	233,406	234,000
Return on assets *3	2.9 %	3.3 %	3.6 %	4.0 %	4.6 %	5.3 %	5.1 %
Interest coverage ratio	2.5 times	3.4 times	3.9 times	4.7 times	7.4 times	9.5 times	8.9 times
Return on equity *4	△ 10.5 %	4.3 %	4.0 %	4.0 %	5.4 %	8.3 %	6.7 %
Earnings per share (Yen)	△ 54.70	27.61	26.96	27.93	42.60	70.95	61.21

*1 Shareholders' equity = (Net assets - Stock subscription Rights - Minority interest)

*2 EBITDA = (Operating income + Interest income + Dividend income + Equity in net income of unconsolidated subsidiaries and affiliates+ Depreciation)

*3 Return on assets = (Operating income + Interest income + Dividend income + Equity in net income of unconsolidated subsidiaries and affiliates) / Total assets (average)

*4 Return on equity = Net income / Shareholders' equity

2. Total assets, capital investment and depreciation (Consolidated)

									(Millions of yen
	2002/3		2003/3	2004/	/3	2005/3	2006/3	2007/3	2008/3 (Estimates)
Total assets	3,035,794		3,007,927	3,068,842	2 3,1	24,514	3,280,209	3,447,272	3,647,000
Capital investment	124,443		128,807	70,205	5	79,793	62,204	138,169	230,000
Depreciation	65,082		56,122	57,024	4	55,545	53,655	54,257	54,500
			•		•		-		(Millions of yer
*2007/3 Capital investment	Mitsubishi Estate		Building Business		Marunouchi rede	velopment con	struction cost etc. = 62,700		
138,169 millions of yen		103,200			Refurbishment c	ost etc. = 25,40	0		
			Other		Urban Developm	ent and Investr	ment Management (Property	y Investment) = 14,500	
	Other		Rockefeller Group, Inc. e	to	Rockefeller Grou	n Inc - 22 400	O Special Purpose Vehicle =	0.200	
	Other	34,900			Marunouchi Hea	• • •		9,200	
		34,900			Indiananouchi nea	1 Supply – 2,00	0		(Millions of yer
*2008/3 Capital investment	Mitsubishi Estate		Building Business		Marunouchi rede	velopment con	struction cost etc. = 61,000		
230,000 millions of yen		86,000	U		Refurbishment c	•			
,									
			Other		Urban Developm	ent and Investr	ment Management (Property	y Investment) = 5,500	
	Other		Rockefeller Group, Inc. e	etc.	Rockefeller Grou	• • •			
		144,000		Marunouchi Heat Supply = 2,500 Special Purpose Vehicle = 80,000					

3. Interest-bearing debt (Consolidated)

							(Millions of yen)
	2002/3	2003/3	2004/3	2005/3	2006/3	2007/3	2008/3 (Estimates)
Interest-bearing debt	1,260,185	1,227,524	1,211,888	1,198,371	1,007,761	1,012,588	1,150,000
Net interest-bearing debt *1	1,128,810	1,075,073	1,075,825	1,101,047	840,670	806,499	979,000
Interest expense	32,552	29,647	27,482	26,102	19,874	18,867	20,000
Financial income and expense (net) *2	△ 29,930	△ 27,028	△ 25,242	△24,055	△ 17,087	△ 14,755	△ 15,000
Average interest rate *3	2.57 %	2.38 %	2.25 %	2.16 %	1.80 %	1.86 %	1.84 %
Debt equity ratio *4	1.51	1.46	1.35	1.30	0.88	0.82	0.89

*1 Net interest-bearing debt = Interest-bearing debt - Cash and cash equivalents

*2 Financial income and expense = Interest income + Dividend income - Interest expense

*3 Average interest rate = Interest expense /Interest-bearing debt (average)

*4 Debt equity ratio = Interest-bearing debt / Shareholders' equity

4. Segment Information

(Millions of yen)

(1)Revenue from operation	IS																		As percentad	ge of total
	2002/	3	2003/3		2004/	3		2004/	/3	2005/	3		2005/	3	2006/	/3	2007/3	3	2008/3(Est	
Building business	327,422	50.8%	353,577	50.6%	351,246	50.6%	Building business	287,281	41.4%	286,959	36.2%	Building business	286,959	36.0%	312,099	35.9%	353,956	36.5%	367,500	45.2%
Residential development	137,351	21.3%	158,516	22.7%	143,747	20.7%	Residential development	148,410	21.4%	211,088	26.7%	Residential business	200,465	25.1%	204,213	23.5%	231,514	23.9%	225,000	27.7%
Architectual Design & engineering	16,357	2.5%	18,488	2.6%	18,329	2.6%	Architectual Design & engineering	18,329	2.6%	18,859	2.4%	Urban development & Investment Management	8,609	1.1%	34,274	3.9%	38,216	3.9%	35,500	4.4%
Real estate brokerage	79,690	12.4%	81,291	11.6%	83,417	12.0%	Urban development & Investment Management	2,984	0.4%	8,609	1.1%	International business	183,185	23.0%	193,223	22.2%	226,444	23.4%	67,500	8.3%
Custom-built housing	30,897	4.8%	34,095	4.9%	41,318	6.0%	International business	153,819	22.2%	183,185	23.1%	Architectual Design & engineering	18,859	2.4%	17,103	2.0%	17,790	1.8%	17,500	2.2%
Hotel business	30,451	4.7%	29,308	4.2%	31,134	4.5%	Custom-built housing	41,318	6.0%	37,456	4.7%	Custom-built housing	37,456	4.7%	41,477	4.8%	34,550	3.6%	34,500	4.2%
Other	22,182	3.4%	23,596	3.4%	24,893	3.6%	Hotel business	31,134	4.5%	32,111	4.1%	Hotel business	32,111	4.0%	32,399	3.7%	33,493	3.5%	32,500	4.0%
	-						Other	10,685	1.5%	13,480	1.7%	Real estate services	23,895	3.0%	30,775	3.5%	28,851	3.0%	29,000	3.6%
												Other	5,627	0.7%	4,717	0.5%	4,260	0.4%	4,500	0.6%
Eliminations or corporate	△ 12,789		△ 17,148		△ 14,169		Eliminations or corporate	△ 14,045		△ 16,369		Eliminations or corporate	21,788		△ 26,065		△ 21,437		△ 20,500	
	631,564		681,726		679,918			679,918		775,381			775,381		844,217		947,641		793,000	
(2)Operating income	2002/	2	2003/3		2004/	2		2004/	0	2005/	2		2005/	2	2006/	/2	2007/3	0	(Millior) 2008/3(Est	ns of yen)
	2002/	3	2003/3		2004/.	2		2004/	3	2005/	3		2003/-	2	2000/	3	20077	3	2006/3(ESI	mates)
Building business	85,043		98.626		101,242		Building business	86,615		83,785		Building business	83.785		89.492		100.214		110,000	
Residential development	8,418		12,510		15,240		Residential development	16,313		17.651		Residential business	13,248		17.736		23,979		25,500	
Architectual Design & engineering	△ 708		242		1,038		Architectual Design & engineering	1,038		△ 364		Urban development & Investment Management	3,946		14,169		23,520		16,500	
Real estate brokerage	△ 1,163		2,254		2,908		Urban development & Investment Management	305		3,946		International business	26,445		23,199		22,005		21,000	
Custom-built housing	△ 1,165		△ 875		△ 350		International business	13,968		26,445		Architectual Design & engineering			227		1,181		500	
Hotel business	404		523		321		Custom-built housing	△ 350		△ 1,470		Custom-built housinc	△ 1,470		△ 404		△ 169		0	
Other	△ 2,285		△ 1,885		△ 641		Hotel business	321		912		Hotel business	912		1,247		1,616		1,500	
	,		,				Other	△ 572		589		Real estate services	3,728		7,753		6,082		5,000	
								_				Other	1,250		747		798		500	
Eliminations or corporate	△ 11,621		△ 15,371		△ 16,010		Eliminations or corporate	△ 13,890		△ 13,261		Eliminations or corporate	△ 13,247		△ 16,554		△ 13,064		△ 13,000	
	76,920		96,023		103,749			103,749		118,233			118,233		137,614		166,165		167,500	
(3)Rate of return	2002/	3	2003/3		2004/3	3		2004/	3	2005/	3		2005/	3	2006/	/3	2007/3	3	2008/3(Est	imates)
		-				-			-		-			-		-		-		
Building business	26.0%		27.9%		28.8%		Building business	30.1%		29.2%		Building business	29.2%		28.7%		28.3%		29.9%	
Residential development	6.1%		7.9%		10.6%		Residential development	11.0%		8.4%		Residential business	6.6%		8.7%		10.4%		11.3%	
Architectual Design & engineering	-4.3%		1.3%		5.7%		Architectual Design & engineering	5.7%		-1.9%		Urban development & Investment Management	45.8%		41.3%		61.5%		46.5%	
Real estate brokerage	-1.5%		2.8%		3.5%		Urban development & Investment Management	10.2%		45.8%		International business	14.4%		12.0%		9.7%		31.1%	
Custom-built housing	-3.8%		-2.6%		-0.8%		International business	9.1%		14.4%		Architectual Design & engineering	-1.9%		1.3%		6.6%		2.9%	
Hotel business	1.3%		1.8%		1.0%		Custom-built housing	-0.8%		-3.9%		Custom-built housing	-3.9%		-1.0%		-0.5%		0.0%	
Other	-10.3%		-8.0%		-2.6%		Hotel business	1.0%		2.8%		Hotel business	2.8%		3.8%		4.8%		4.6%	
Eliminations or corporate							Other	-5.4%		4.4%		Real estate services	15.6%		25.2%		21.1%		17.2%	
												Other	22.2%		15.8%		18.7%		11.1%	
							Eliminations or corporate					Eliminations or corporate								
	12.2%		14.1%		15.3%			15.3%		15.2%			15.2%		16.3%		17.5%		21.1%	

(4)Depreciation											(Millions of yen)
	2002/3	2003/3	2004/3		2004/3	2005/3		2005/3	2006/3	2007/3	2008/3(Estimates)
Building business	56,683	48,261	49,402	Building business	44,328	43,702	Building business	43,702	41,766	38,531	
Residential development	881	674	655	Residential development	701	689	Residential business	997	833	780	-
Architectual Design & engineering		94		Architectual Design & engineering			Urban development & Investment Management		249		-
	-	• ·	122	Urban development & Investment Management	122	113		539		2,931	-
Real estate brokerage	2,761	3,168	2,909		198	539	International business	7,793	8,578	9,774	-
Custom-built housing	181	171	167	International business	8,852	7,793	Architectual Design & engineerir	113	103	51	-
Hotel business	1,940	1,155	1,265	Custom-built housing	167	161	Custom-built housing	161	157	119	-
Other	1,909	1,910	1,794	Hotel business	1,265	1,312	Hotel business	1,312	1,366	1,444	-
				Other	845	730	Real estate services	157	217	279	-
							Other	264	167	114	-
Eliminations or corporate	545	685	707	Eliminations or corporate	542	502	Eliminations or corporate	502	214	227	-
	65,082	56,122	57,024		57,024	55,545		55,545	53,655	54,257	54,500
(5)Operating income befo	re depreciatio										(Millions of yen)
	2002/3	2003/3	2004/3		2004/3	2005/3		2005/3	2006/3	2007/3	2008/3(Estimates)
											· · · · ·
Building business	141,726	146,887	150,644	Building business	130,943	127,488	Building business	127,487	131,258	138,745	-
Residential development	9,299	13,184	15,895	Residential development	17,014	18,340	Residential business	14,245	18,570	24,759	-
Architectual Design & engineering		336	1,160	Architectual Design & engineering	1,160	△ 251	Urban development & Investment Management	4,485	14,419	26,451	_
Real estate brokerage	1,598	5,422	5,817	Urban development & Investment Management	503	4,486	International business	34,238	31,777	31,779	_
Custom-built housing	△ 984	△ 704	△ 183	International business	22,820	34,238	Architectual Design & engineerir	△ 251	331	1,232	
Hotel business	2,344	1,678	1,586	Custom-built housing	∆ 183	∆ 1,308		△ 1,309	∆ 247	∆ 50	-
	,			0			Custom-built housing				-
Other	△ 376	25	1,153	Hotel business	1,586	2,224	Hotel business	2,224	2,614	3,060	-
				Other	273	1,319	Real estate services	3,885	7,971	6,361	-
							Other	1,514	914	912	-
Eliminations or corporate	△ 11,076	△ 14,686	△ 15,303	Eliminations or corporate	△ 13,348	△ 12,758	Eliminations or corporate	13,749	△ 16,339	△ 12,837	-
	142,002	152,145	160,773		160,773	173,779		173,779	191,270	220,422	222,000
(6)Capital expenditure											(Millions of yen)
(6)Capital experioliture	2002/3	2003/3	2004/3		2004/3	2005/3		2005/3	2006/3	2007/3	2008/3(Estimates)
	2002/0	2000/0	200 1/0		200 1/0	2000/0		2000/0	2000/0	2001/0	2000/0(200000)
Building business	124,179	133,269	69,331	Building business	48,856	67,398	Building business	67,398	43,432	93,906	_
Residential development	329	915	701	Residential development	821	945	Residential business	924	977	816	_
Architectual Design & engineering		365	81	Architectual Design & engineering	81	22	Urban development & Investment Management	5.374	12,924	23,846	
Real estate brokerage	3.512	2.352	1.390	Urban development & Investment Management	4.373	5.374	International business	9.121	7.345	26.816	-
0	- / -	,	,	orban development & investment Management		5,374	International business	9,121	7,345	- /	-
Custom-built housing	95	113		Instance the set by using a set		0.404	Analytic struct Design 0 and in a size	00	40		
Hotel business			164	International business	24,597	9,121	Architectual Design & engineerir	22	12	17	-
	894	786	2,381	Custom-built housing	164	333	Custom-built housing	333	243	254	-
Other	2,314			Custom-built housing Hotel business	164 2,381	333 1,634	Custom-built housing Hotel business	333 1,634	243 1,358	254 1,353	-
Other		786	2,381	Custom-built housing	164	333	Custom-built housing Hotel business Real estate services	333 1,634 440	243 1,358 320	254 1,353 665	-
Other		786	2,381	Custom-built housing Hotel business	164 2,381	333 1,634	Custom-built housing Hotel business	333 1,634 440 492	243 1,358 320 168	254 1,353	
Other Eliminations or corporate	2,314 △ 39	786 3,421 1,550	2,381 7,062 11	Custom-built housing Hotel business	164 2,381	333 1,634 911 △ 954	Custom-built housing Hotel business Real estate services	333 1,634 440 492 △ 954	243 1,358 320	254 1,353 665 172 △ 890	-
	2,314	786 3,421	2,381 7,062	Custom-built housing Hotel business Other	164 2,381 338	333 1,634 911	Custom-built housing Hotel business Real estate services Other	333 1,634 440 492	243 1,358 320 168	254 1,353 665 172	
Eliminations or corporate	2,314 △ 39	786 3,421 1,550	2,381 7,062 11	Custom-built housing Hotel business Other	164 2,381 338 213	333 1,634 911 △ 954	Custom-built housing Hotel business Real estate services Other	333 1,634 440 492 △ 954	243 1,358 320 168 △ 2,030	254 1,353 665 172 △ 890	- - - - - - - - - - - - - - - - - - -
	2,314 △ 39	786 3,421 1,550	2,381 7,062 11	Custom-built housing Hotel business Other	164 2,381 338 213	333 1,634 911 △ 954	Custom-built housing Hotel business Real estate services Other	333 1,634 440 492 △ 954	243 1,358 320 168 △ 2,030	254 1,353 665 172 △ 890	- - - - - - - - (Millions of yen) 2008/3(Estimates)
Eliminations or corporate	2,314 <u>△ 39</u> 131,615	786 3,421 1,550 142,775	2,381 7,062 11 81,125	Custom-built housing Hotel business Other	164 2,381 338 213 81,127	333 1,634 911 <u>△ 954</u> 84,787	Custom-built housing Hotel business Real estate services Other	333 1,634 440 492 △ 954 84,787	243 1,358 320 168 △ 2,030 64,753	254 1,353 665 172 △ 890 146,958	
Eliminations or corporate	2,314 <u>△ 39</u> 131,615	786 3,421 1,550 142,775	2,381 7,062 11 81,125	Custom-built housing Hotel business Other	164 2,381 338 213 81,127	333 1,634 911 <u>△ 954</u> 84,787	Custom-built housing Hotel business Real estate services Other	333 1,634 440 492 △ 954 84,787	243 1,358 320 168 △ 2,030 64,753	254 1,353 665 172 △ 890 146,958	
Eliminations or corporate (7)Total assets	2,314 <u> </u>	786 3,421 <u>1,550</u> 142,775 <u>2003/3</u>	2,381 7,062 11 81,125 2004/3	Custom-built housing Hotel business Other Eliminations or corporate	164 2,381 338 <u>213</u> 81,127 2004/3	333 1,634 911 △ 954 84,787	Custom-built housing Hotel business Real estate services Other Eliminations or corporate	333 1,634 440 492 △ 954 84,787 2005/3	243 1,358 320 168 △ 2,030 64,753	254 1,353 665 172 △ 890 146,958 2007/3	
Eliminations or corporate (7)Total assets Building business	2,314 <u>△ 39</u> 131,615 2002/3 2,216,571 262,492	786 3,421 1,550 142,775 2003/3 2,277,103 276,459	2,381 7,062 11 81,125 2004/3 2,224,297 306,393	Custom-built housing Hotel business Other Eliminations or corporate Building business	164 2,381 338 213 81,127 2004/3 1,996,856 298,395	333 1,634 911 △ 954 84,787 2005/3 2,063,603 368,760	Custom-built housing Hotel business Real estate services Other Eliminations or corporate	333 1,634 440 492 △ 954 84,787 2005/3 2,063,603 365,607	243 1,358 320 168 △ 2,030 64,753 2006/3 1,987,595 338,026	254 1,353 665 172 △ 890 146,958 2007/3 2,017,633 397,118	
Eliminations or corporate (7)Total assets Building business Residential development Architectual Design & engineering	2,314 <u>△ 39</u> 131,615 2002/3 2,216,571 262,492 9 15,869	786 3,421 1,550 142,775 2003/3 2,277,103 276,459 17,287	2,381 7,062 11 81,125 2004/3 2,224,297 306,393 16,831	Custom-built housing Hotel business Other Eliminations or corporate Building business Residential development	164 2,381 338 213 81,127 2004/3 1,996,856 298,395 16,831	333 1,634 911 △ 954 84,787 2005/3 2,063,603 368,760 16,415	Custom-built housing Hotel business Real estate services Other Eliminations or corporate Building business Residential business Urban development & Investment Management	333 1,634 440 492 △ 954 84,787 2005/3 2,063,603 365,607 88,268	243 1,358 320 168 △ 2,030 64,753 2006/3 1,987,595 338,026 103,796	254 1,353 665 172 △ 890 146,958 2007/3 2,017,633 397,118 250,542	
(7)Total assets Building business Residential development Architectual Design & engineering Real estate brokerage	2,314 <u>△ 39</u> 131,615 2002/3 2,216,571 262,492 15,869 80,391	786 3,421 1,550 142,775 2003/3 2,277,103 276,459 17,287 70,299	2,381 7,062 11 81,125 2004/3 2,224,297 306,393 16,831 63,836	Custom-built housing Hotel business Other Eliminations or corporate Building business Residential development Architectual Design & engineering Utban development & Investment Management	164 2,381 338 <u>213</u> 81,127 <u>2004/3</u> 1,996,856 298,395 16,831 59,676	333 1,634 911 △ 954 84,787 2005/3 2,063,603 368,760 16,415 88,268	Custom-built housing Hotel business Real estate services Other Eliminations or corporate Building business Residential business Urban development & Investment Management International business	333 1,634 440 492 △ 954 84,787 2005/3 2,063,603 365,607 88,268 302,049	243 1,358 320 168 △ 2,030 64,753 2006/3 1,987,595 338,026 103,796 345,483	254 1,353 665 172 △ 890 146,958 2007/3 2,017,633 397,118 250,542 332,225	
(7)Total assets Building business Residential development Architectual Design & engineering Real estate brokerage Custom-built housing	2,314 <u>△ 39</u> 131,615 2002/3 2,216,571 262,492 g 15,869 80,391 13,983	786 3,421 <u>1,550</u> 142,775 <u>2003/3</u> 2,277,103 276,459 17,287 70,299 16,209	2,381 7,062 11 81,125 2004/3 2,224,297 306,393 16,831 63,836 14,871	Custom-built housing Hotel business Other Eliminations or corporate Building business Residential development Architectual Design & engineering Utan development & Investmet Management International business	164 2,381 338 <u>213</u> 81,127 <u>2004/3</u> 1,996,856 298,395 16,831 59,676 314,790	333 1,634 911 △ 954 84,787 2005/3 2,063,603 368,760 16,415 88,268 302,049	Custom-built housing Hotel business Real estate services Other Eliminations or corporate Building business Residential business Urban development & Investment Management International business Architectual Design & engineerir	333 1,634 440 492 △ 954 84,787 2005/3 2,063,603 365,607 88,268 302,049 16,415	243 1,358 320 168 △ 2,030 64,753 2006/3 1,987,595 338,026 103,796 345,483 18,732	254 1,353 665 172 △ 890 146,958 2007/3 2,017,633 397,118 250,542 332,225 19,664	
Eliminations or corporate (7)Total assets Building business Residential development Architectual Design & engineering Real estate brokerage Custom-built housing Hotel business	2,314 <u>∧ 39</u> 131,615 2002/3 2,216,571 262,492 15,869 80,391 13,983 32,325	786 3,421 1,550 142,775 2003/3 2,277,103 276,459 17,287 70,299 16,209 31,197	2,381 7,062 11 81,125 2004/3 2,224,297 306,393 16,831 63,836 14,871 32,272	Custom-built housing Hotel business Other Eliminations or corporate Building business Residential development Architectual Design & engineering Utan development & Investment Management International business Custom-built housing	164 2,381 338 213 81,127 2004/3 1,996,856 298,395 16,831 59,676 314,790 14,871	333 1,634 911 △ 954 84,787 2,063,603 368,760 16,415 88,268 302,049 14,812	Custom-built housing Hotel business Real estate services Other Eliminations or corporate Building business Residential business Urban development & Investment Management International business Architectual Design & engineerir Custom-built housing	333 1,634 440 492 △ 954 84,787 2005/3 2,063,603 365,607 88,268 302,049 16,415 14,812	243 1,358 320 168 △ 2,030 64,753 2006/3 1,987,595 338,026 103,796 345,483 18,732 16,531	254 1,353 665 172 △ 890 146,958 2007/3 2,017,633 397,118 250,542 332,225 19,664 14,225	
(7)Total assets Building business Residential development Architectual Design & engineering Real estate brokerage Custom-built housing	2,314 <u>△ 39</u> 131,615 2002/3 2,216,571 262,492 g 15,869 80,391 13,983	786 3,421 <u>1,550</u> 142,775 <u>2003/3</u> 2,277,103 276,459 17,287 70,299 16,209	2,381 7,062 11 81,125 2004/3 2,224,297 306,393 16,831 63,836 14,871	Custom-built housing Hotel business Other Eliminations or corporate Building business Residential development Architectual Design & engineering Utan development & Investment Management International business Custom-built housing Hotel business	164 2,381 338 213 81,127 2004/3 1,996,856 298,395 16,831 59,676 314,790 14,871 32,272	333 1,634 911 △ 954 84,787 2,063,603 368,760 16,415 88,268 302,049 14,812 33,069	Custom-built housing Hotel business Real estate services Other Eliminations or corporate Building business Residential business Urban development & Investment Management International business Architectual Design & engineerir Custom-built housing Hotel business	333 1,634 440 492 △ 954 84,787 2005/3 2,063,603 365,607 88,268 302,049 16,415 14,812 33,069	$\begin{array}{c} 243\\ 1,358\\ 320\\ 168\\ \bigtriangleup 2,030\\ 64,753\\ \hline \\ \hline \\ 2006/3\\ \hline \\ 1,987,595\\ 338,026\\ 103,796\\ 345,483\\ 18,732\\ 16,531\\ 30,986\\ \hline \end{array}$	254 1,353 665 172 △ 890 146,958 2007/3 2,017,633 397,118 250,542 332,225 19,664 14,225 30,127	
Eliminations or corporate (7)Total assets Building business Residential development Architectual Design & engineering Real estate brokerage Custom-built housing Hotel business	2,314 <u>∧ 39</u> 131,615 2002/3 2,216,571 262,492 15,869 80,391 13,983 32,325	786 3,421 1,550 142,775 2003/3 2,277,103 276,459 17,287 70,299 16,209 31,197	2,381 7,062 11 81,125 2004/3 2,224,297 306,393 16,831 63,836 14,871 32,272	Custom-built housing Hotel business Other Eliminations or corporate Building business Residential development Architectual Design & engineering Utan development & Investment Management International business Custom-built housing	164 2,381 338 213 81,127 2004/3 1,996,856 298,395 16,831 59,676 314,790 14,871	333 1,634 911 △ 954 84,787 2005/3 2,063,603 368,760 16,415 88,268 302,049 14,812	Custom-built housing Hotel business Real estate services Other Eliminations or corporate Building business Residential business Urban development & Investment Management International business Architectual Design & engineerir Custom-built housing Hotel business Real estate services	333 1,634 440 492 △ 954 84,787 2005/3 2,063,603 365,607 88,268 302,049 16,415 14,812 33,069 83,690	$\begin{array}{c} 243\\ 1,358\\ 320\\ 168\\ \bigtriangleup 2,030\\ 64,753\\ \hline \end{array}$	254 1,353 665 172 △ 890 146,958 2007/3 2,017,633 397,118 250,542 332,225 19,664 14,225 30,127 104,559	
Eliminations or corporate (7)Total assets Building business Residential development Architectual Design & engineering Real estate brokerage Custom-built housing Hotel business Other	2,314 <u>△ 39</u> 131,615 2002/3 2,216,571 262,492 9 15,869 80,391 13,983 32,325 97,599	786 3,421 <u>1,550</u> <u>142,775</u> <u>2003/3</u> 2,277,103 276,459 17,287 70,299 16,209 31,197 100,643	2,381 7,062 11 81,125 2004/3 2,224,297 306,393 16,831 63,836 14,871 32,272 127,891	Custom-built housing Hotel business Other Eliminations or corporate Building business Residential development Architectual Design & engineering Utan development & Investment Management International business Custom-built housing Hotel business Other	164 2,381 338 213 81,127 2004/3 1,996,856 298,395 16,831 59,676 314,790 14,871 32,272 70,039	333 1,634 911 △ 954 84,787 2005/3 2,063,603 368,760 16,415 88,268 302,049 14,812 33,069 73,277	Custom-built housing Hotel business Real estate services Other Eliminations or corporate Building business Residential business Uthan development & Investment Management International business Architectual Design & engineerir Custom-built housing Hotel business Real estate services Other	333 1,634 440 492 △ 954 84,787 2005/3 2,063,603 365,607 88,268 302,049 16,415 14,812 33,069 83,690 41,852	$\begin{array}{c} 243\\ 1,358\\ 320\\ 168\\ \bigtriangleup 2,030\\ 64,753\\ \hline \end{array}$	254 1,353 665 172 △ 890 146,958 2007/3 2,017,633 397,118 250,542 332,225 19,664 14,225 30,127 104,559 37,977	
Eliminations or corporate (7)Total assets Building business Residential development Architectual Design & engineering Real estate brokerage Custom-built housing Hotel business	2,314 <u>∧ 39</u> 131,615 2002/3 2,216,571 262,492 15,869 80,391 13,983 32,325	786 3,421 1,550 142,775 2003/3 2,277,103 276,459 17,287 70,299 16,209 31,197	2,381 7,062 11 81,125 2004/3 2,224,297 306,393 16,831 63,836 14,871 32,272	Custom-built housing Hotel business Other Eliminations or corporate Building business Residential development Architectual Design & engineering Utan development & Investment Management International business Custom-built housing Hotel business	164 2,381 338 213 81,127 2004/3 1,996,856 298,395 16,831 59,676 314,790 14,871 32,272	333 1,634 911 △ 954 84,787 2,063,603 368,760 16,415 88,268 302,049 14,812 33,069	Custom-built housing Hotel business Real estate services Other Eliminations or corporate Building business Residential business Urban development & Investment Management International business Architectual Design & engineerir Custom-built housing Hotel business Real estate services	333 1,634 440 492 △ 954 84,787 2005/3 2,063,603 365,607 88,268 302,049 16,415 14,812 33,069 83,690	$\begin{array}{c} 243\\ 1,358\\ 320\\ 168\\ \bigtriangleup 2,030\\ 64,753\\ \hline \end{array}$	254 1,353 665 172 △ 890 146,958 2007/3 2,017,633 397,118 250,542 332,225 19,664 14,225 30,127 104,559	

5. Major consolidated subsidiaries

(1) 2007/3									(Millions of yen)
	Share of MEC	Revenue from operations	Operating income	Income before taxes and special items	Net income	Total assets	Shareholders' equity	Interest- bearing debt	Depreciation
Mitsubishi Estate Co., Ltd.	-	510,190	121,193	105,774	51,658	3,001,119	1,137,882	838,283	35,372
Mitsubishi Real Estate Services Co., Ltd.	100.00%	28,851	6,179	6,279	3,651	104,462	12,729	0	279
Mitsubishi Estate Home Co., Ltd.	100.00%	27,884	172	184	159	9,418	2,098	0	74
Mitsubishi Jisho Sekkei, Inc.	100.00%	13,780	2,454	2,529	1,462	17,246	9,613	0	45
Yokohama Royal Park Hotel Co., Ltd.	100.00%	13,782	328	343	213	4,880	729	0	214
Mitsubishi Estate Building Management Co., Ltd.	100.00%	22,323	1,425	1,459	767	18,831	3,399	0	24
Mitsubishi Jisyo Towa Community Co., Ltd.	70.00%	29,993	1,250	1,251	1,394	7,736	1,749	1,730	171
Marunouchi Heat Supply Co., Ltd.	64.16%	12,214	1,515	1,286	625	21,752	14,259	6,465	2,250
Yokohama Sky Building Co., Ltd.	54.32%	7,906	2,325	1,452	857	57,563	6,543	30,970	2,230
Royal Park Hotel Co., Ltd.	51.00%	10,797	842	621	331	18,395	6,196	8,776	929
Rockefeller Group, Inc.	100.00%	226,444	22,837	20,539	35,283	275,920	150,169	73,456	9,204
	-	947,641	166,165	151,674	97,662	3,447,272	1,225,644	1,012,588	54,257
2007/3 Exchange rate	V\$		V\$						
PL	116.40	BS	119.11						

(2) 2008/3 (Estimates)

	Share of MEC	Revenue from operations	Operating income	Income before taxes and special items	Net income	Total assets	Shareholders' equity	Interest- bearing debt	Depreciation
Mitsubishi Estate Co., Ltd.	-	531,500	124,500	113,000	67,500	3,068,000	1,184,000	903,000	39,500
Mitsubishi Real Estate Services Co., Ltd.	100.00%	28,759	4,975	4,992	2,773	89,018	14,288	0	330
Mitsubishi Estate Home Co., Ltd.	100.00%	28,179	313	313	301	9,700	2,399	0	80
Mitsubishi Jisho Sekkei, Inc.	100.00%	13,750	1,620	1,620	918	17,677	10,044	0	50
Yokohama Royal Park Hotel Co., Ltd.	100.00%	13,381	333	342	169	4,583	898	0	275
Mitsubishi Estate Building Management Co., Ltd.	100.00%	22,182	1,522	1,552	909	22,421	4,053	0	19
Mitsubishi Jisyo Towa Community Co., Ltd.	70.00%	31,118	1,029	1,005	538	6,900	2,300	230	169
Marunouchi Heat Supply Co., Ltd.	64.16%	12,612	1,134	993	588	22,442	14,701	6,015	2,312
Yokohama Sky Building Co., Ltd.	54.32%	7,920	2,262	1,478	874	55,596	7,418	28,770	2,243
Royal Park Hotel Co., Ltd.	51.00%	11,033	895	679	389	18,000	6,585	7,791	970
Rockefeller Group, Inc.	100.00%	67,776	21,941	22,282	8,469	293,005	148,960	92,188	5,179
	-	793,000	167,500	156,000	84,500	3,647,000	1,288,000	1,150,000	54,500
2008/3 Exchange rate	V\$		V\$						
PL	115.00	BS	115.00						

6. Building business (Unconsolidated)

	,					(Thousa	inds of square meters)
	2002/3	2003/3	2004/3	2005/3	2006/3	2007/3	2008/3 (Estimates)
(1) Total operating floor space							
Owned by MEC	2,953	3,103	3,050	3,068	3,061	2,879	3,178
Subleasing	596	580	646	757	846	890	898
Total	3,550	3,684	3,696	3,825	3,907	3,769	4,076
(2) Vacancy rate (All uses in Japan)	4.43 %	5.64 %	4.82 %	2.77 %	3.59 %(*1)	1.68 %	2.50 %(* 2)
(3) Average rent (All uses in Japan)	¥23,062	¥22,817	¥22,213	¥21,902	¥21,711	¥21,733	¥22,300

*1. The vacancy rate for 3/2006 is calculated with the inclusion of renovating space in Marunouchi-Nakadori Building & Akasaka Park Building. (We have already agreed with the some prospective tenants for the space, so the actual vacancy rate, excluding renovating space is 1.85% in March.)

2. The vacancy rate for 3/2008 is calculated with the inclusion of renovating space in Akasaka Park Building.

(We have already agreed with the some prospective tenants for the space, so the actual vacancy rate, excluding renovating space will be 1.70% in March.)

7. Residential business (Unconsolidated)

	2002/3	3	2003/3	3	2004/	3	2005/3	3	2006/3	3	2007/3	3	2008/3 (Esti	mates)
(1) Revenue	Millions of yen	Units												
[Condominiums sold]	95,855	2,096	122,048	2,437	110,255	2,299	167,064	3,451	144,843	2,870	167,692	3,445	162,047	2,941
[Single-family homes sold]	3,310	83	4,271	103	4,301	100	3,700	70	6,182	138	5,561	126	6,167	120
		Lots												
[Developed lots sold]	4,056	182	5,845	347	2,320	112	4,711	256	3,220	198	6,606	258	6,098	163
Residential-use	4,056	182	5,630	346	1,920	111	4,366	254	2,710	196	4,885	251	5,288	161
Business-use	0	0	215	1	400	1	345	2	510	2	1,721	7	810	2
[Other]	19,558		9,822		9,824		9,942		11,788		13,462		10,688	
Total	122,779		141,986		126,700		185,417		166,033		193,321		185,000	
(2) Inventory	Millions of yen													
[Condominiums]	6,279	139	5,634	122	8,408	229	11,114	285	7,823	226	6,140	126	-	-
[Single-family homes]	1,813	60	1,174	35	976	25	541	16	1,655	43	1,280	31	-	-
Total	8,092		6,808		9,384		11,655		9,478		7,420		-	-
(3) Gross margin of condominiums	20.0	%	22.7	%	22.4	%	17.4	%	20.0	%	22.4	%	24.1	%
(4) New supply of condominiums	3,087	units	1,885	units	2,828	units	3,048	units	4,083	units	2,474	Units	4,300	Units

8. Special Purpose Vehicle

	(Millions of yen)
	2007/3
Building Business	
Equity investment by Mitsubishi Estate	32,000
Equity investment by other companies	27,700
Interest bearing debt borrowed by SPV (*1)	142,100
Residential business	
Equity investment by Mitsubishi Estate	900
Equity investment by other companies	3,200
Interest bearing debt borrowed by SPV(*1)	19,100
Urban development & investment management business	
Equity investment by Mitsubishi Estate	78,100
Equity investment by other companies	35,800
Interest bearing debt borrowed by SPV(*1)	263,700
Total	
Equity investment by Mitsubishi Estate	111,100
Equity investment by other companies	66,800
Interest bearing debt borrowed by SPV(*1)	425,000

The numbers include the following S.P.V

1. TMK vehicles under the real estate securitization law - Mitsubishi Estate's share : over 20%

2. YK-TK vehicle under the commercial law - Mitsubishi Estate's share : over 20%

(*1) All of the debts borrowed by SPV are "Non-Recourse Loan"

9. International Business (Rockefeller Group Inc.)

(Millions of yen) 2002/12 2003/12 2004/12 2005/12 2006/12 2007/12(Estimation) 2001/12 <Revenue> Development, Leasing, Property Management 29,991 63,274 56,549 56,498 65,130 45,772 46,281 Real Estate Service (Cushman & Wakefield) 87,600 90,389 92,505 109,656 135,709 176,044 0 4,800 4,536 4,823 8,399 11,742 4,118 4,502 Other total 122,391 151,474 153,826 183,185 193,223 226,444 67,776 <Operating Income> Development, Leasing, Property Management 11,904 17,545 14,766 15,655 17,277 16,737 24,886 Real Estate Service (Cushman & Wakefield) -2,075 1,177 2,178 3,291 4,999 9,194 0 Other 94 -176 -190 1,591 4,409 -191 -124 -2,821 G&A expense -1,690 -1,980 -1,977 -2,312 -2,647 -2,902 8,233 16,566 14,777 18,225 22,838 21,941 total 24,038