

## Notice Concerning the Renewal of IR Presentation Materials

Mitsubishi Estate Co., Ltd.

We have renewed the IR Presentation Materials in order to explain the progress of the Long-Term Management Plan 2030 and our business strategies to achieve the KPIs more comprehensible.

We have revised the structure and content of our materials and expanded disclosure more information.

### ■ Overview of the Renewal

#### < Former materials >

- IR Presentation
- ASSET BOOK
- FACT BOOK

We will disclose almost all content in new materials instead of discontinuing the former materials.

#### < New materials >

- IR Presentation (new format)
- IR Data Book
- Fact Sheet

The details are as follows.

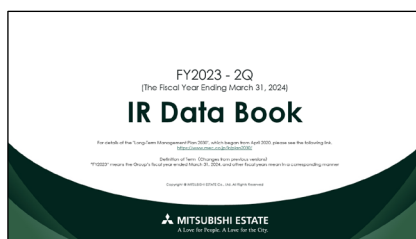
#### ■ IR Presentation (Main materials)



- Briefly summarized overview of the financial results and the business strategies of our domestic asset business, overseas asset business, and non-asset business in the Long-Term Management Plan 2030. This material will help you understand financial results and business strategies efficiently.

(About 30 pages)

#### ■ IR Data Book



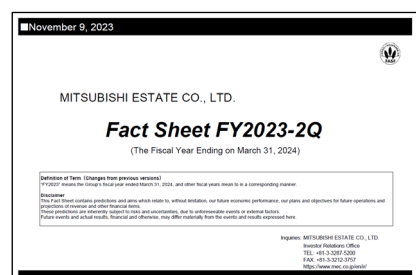
- Summarized financial results, various data useful for understanding our business, detailed financial data, and overview of ESG data.

(About 90 pages)

- For detailed ESG data, please see the Sustainability Report.

<https://mec.disclosure.site/e/sustainability/report/>

#### ■ Fact Sheet



- Summarized the financial data of the former “FACT BOOK”.

#### \*Definition of Term

“FY2023” means the Group’s fiscal year ended March 31, 2024, and other fiscal years mean in a corresponding manner.

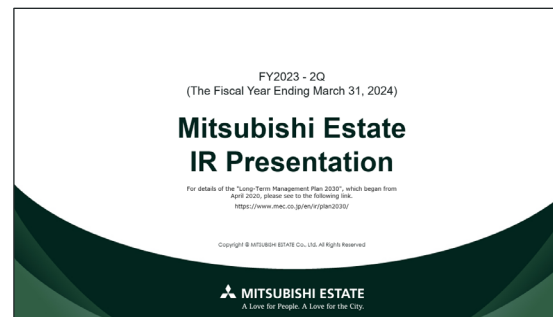
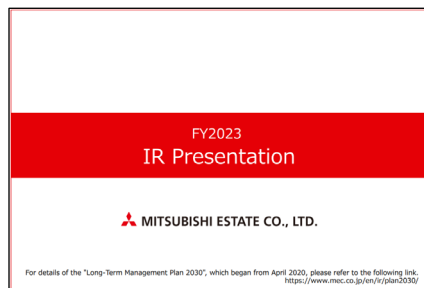
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# Overview of the Renewal / Relation with the Former Materials

## IR Presentation (former)

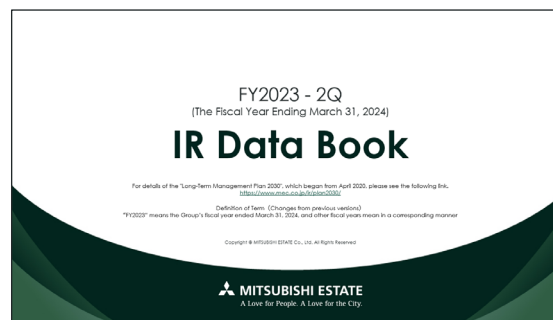


## IR Presentation (new format)

Briefly summarized overview of financial results and the business strategies of our domestic asset business, overseas asset business, and non-asset business in the Long-Term Management Plan 2030. This material will help you understand financial results and business strategies efficiently. (About 30 pages)

► Excerpts of the Former “IR Presentation”.

## ASSET BOOK

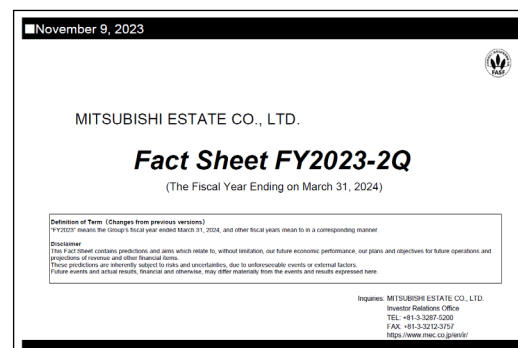
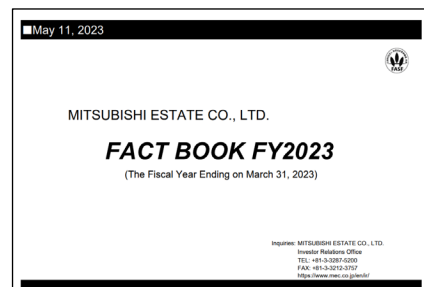


## IR Data Book

Summarized financial results, various data useful for understanding our business, detailed financial data, and overview of ESG data. (About 90 pages)

- Excerpts of the Former “IR Presentation”.
- Excerpts of the Former “FACT BOOK”.
- Integrated of the Former “ASSET BOOK”.

## FACT BOOK



## Fact Sheet

Summarized the financial data of the former “FACT BOOK”.

► Excerpts of the Former “FACT BOOK”.